



# FY 2016 January-December Results presentation

1<sup>st</sup> March 2017

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FY 2016 Results Report includes the list and definition of the Alternative Performance Measures (APMs) used both in this presentation and the Results Report, according to the guidelines published by the European Securities and Markets Authority (ESMA)

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Appendix

# 1. Chairman's opening remarks

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José Manuel Entrecanales

Chairman & CEO

**Mitigating** the effects of climate change, resource depletion & environmental impact; **Adapting** to the challenges of population growth, economic development & new social needs: **promoting sustainable development**



Renewable  
Energy - Wind



Renewable  
Energy – Solar PV



Water Cycle



Social  
Infrastructure



Electric Grids



Urban  
Mobility



Energy  
Efficiency

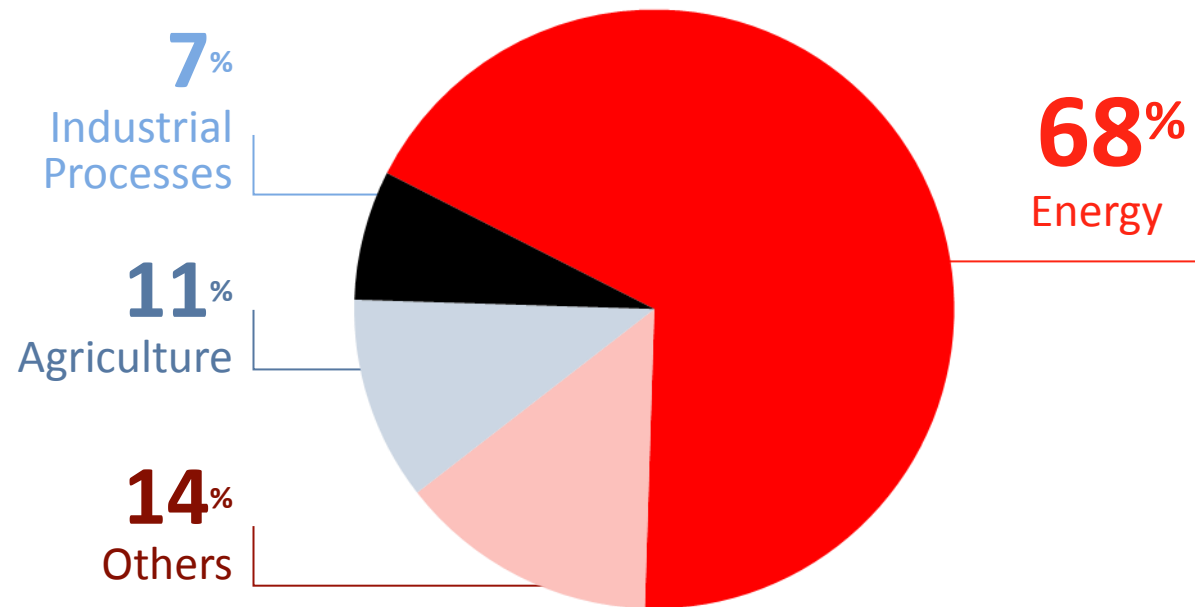


Transport &  
Commerce

## 6 | Energy: Global trends



### Estimated shares of global anthropogenic GHG



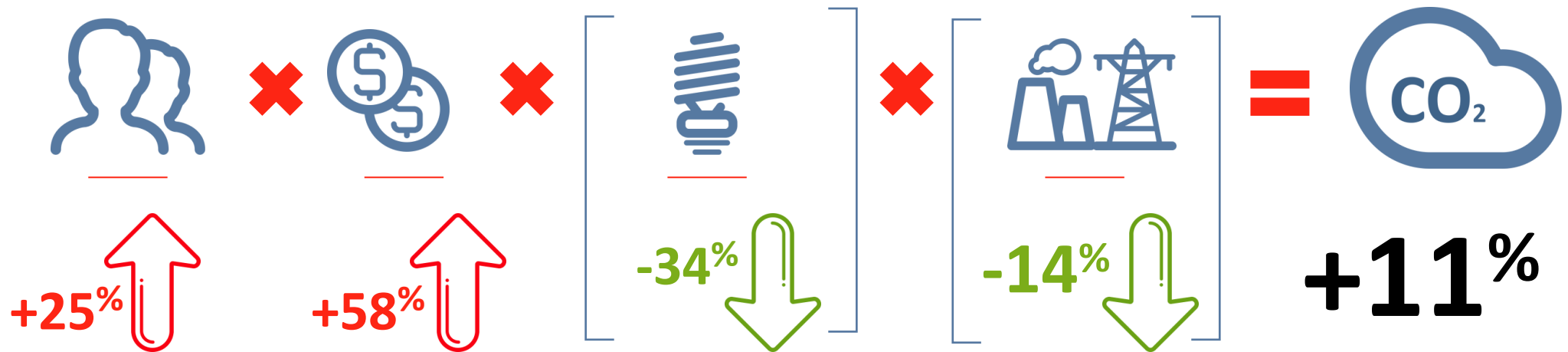
### Kaya Identity



## 7 | Energy: Global trends



### Evolution of energy emissions 2016 -2040 (NPS Scenario)



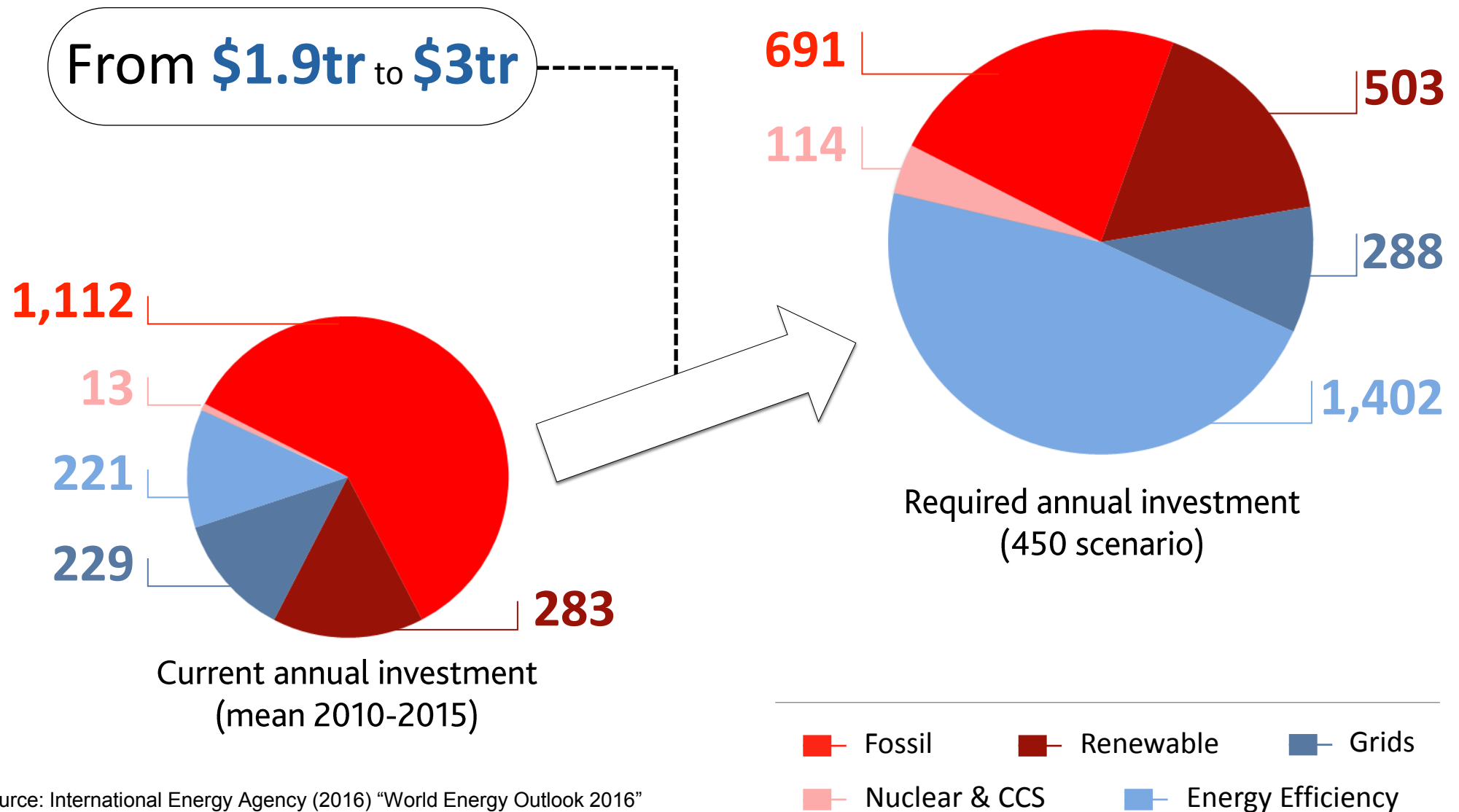
For not exceeding the 2°C  
(450 Scenario) is necessary:

  
**-44%**

## 8 | Energy: Global trends



Mainly an energy infrastructure problem: current and necessary investments (B\$)

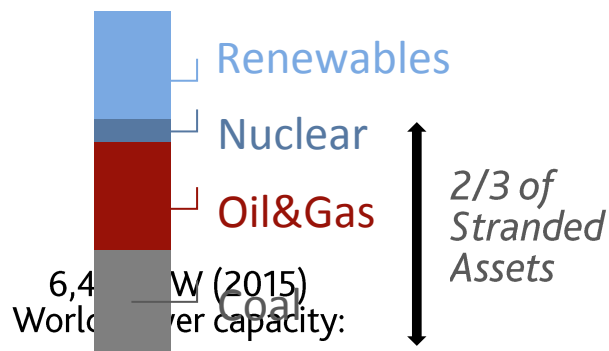


# 9 | Energy: Global trends



## Substitution markets

The appropriate regulatory environment is essential

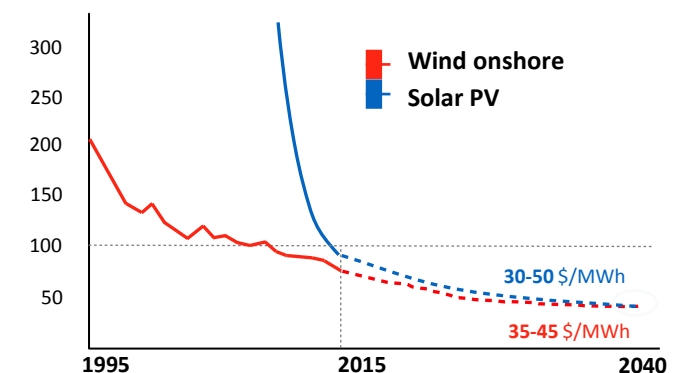


2/3 of  
Stranded  
Assets

## Addition markets

The market's natural laws favor renewables

LCOE



In both cases...

## The new energy revolution

**Decentralization**  
(distributed renewable energy)



**Decarbonization**  
(+ economy electrification)



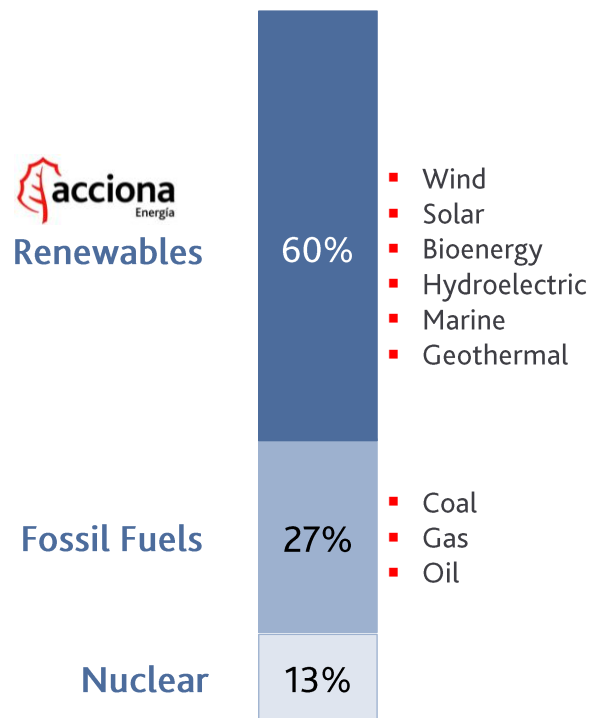
**Digitalization**  
(new tools to improve efficiency)

# 10 | Energy: Regional investment trends in power generation



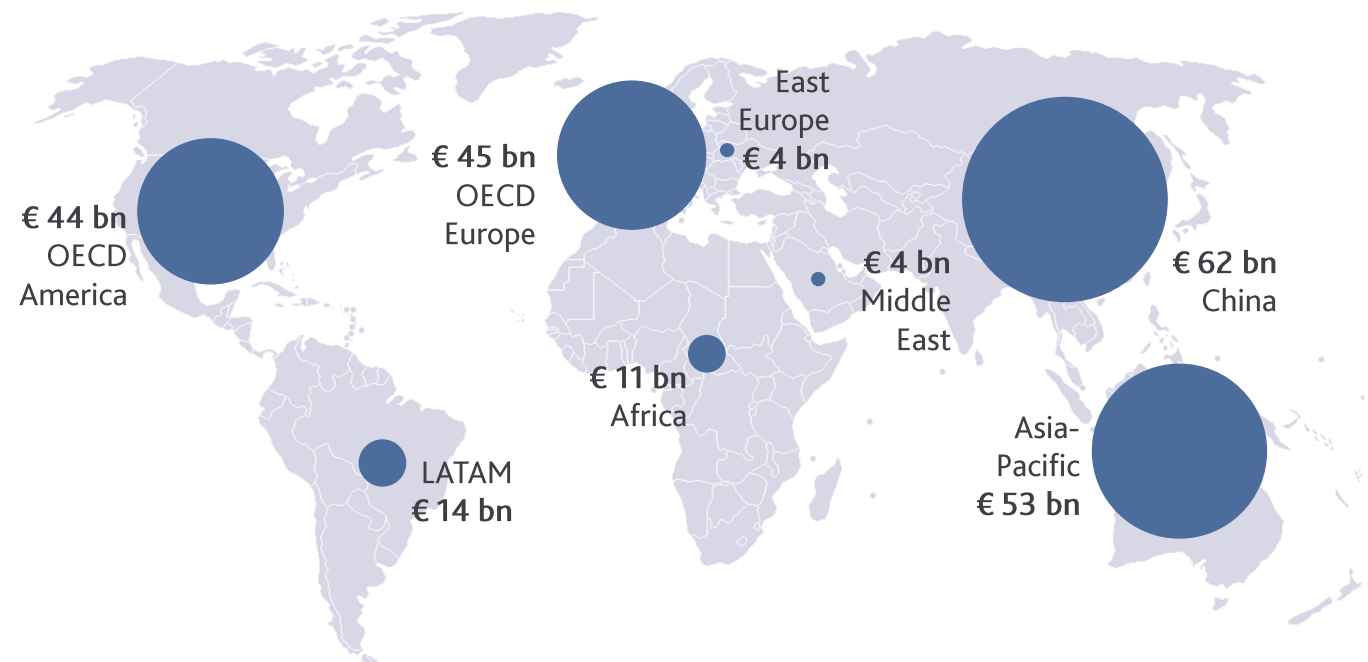
## Total generation capex

Current € 394 billion  
annual CAPEX investment in  
power plants



## Renewable generation capex

Average annual investment in renewable power plants - next 10 years



# 11 | Infrastructure: Regional investment trends

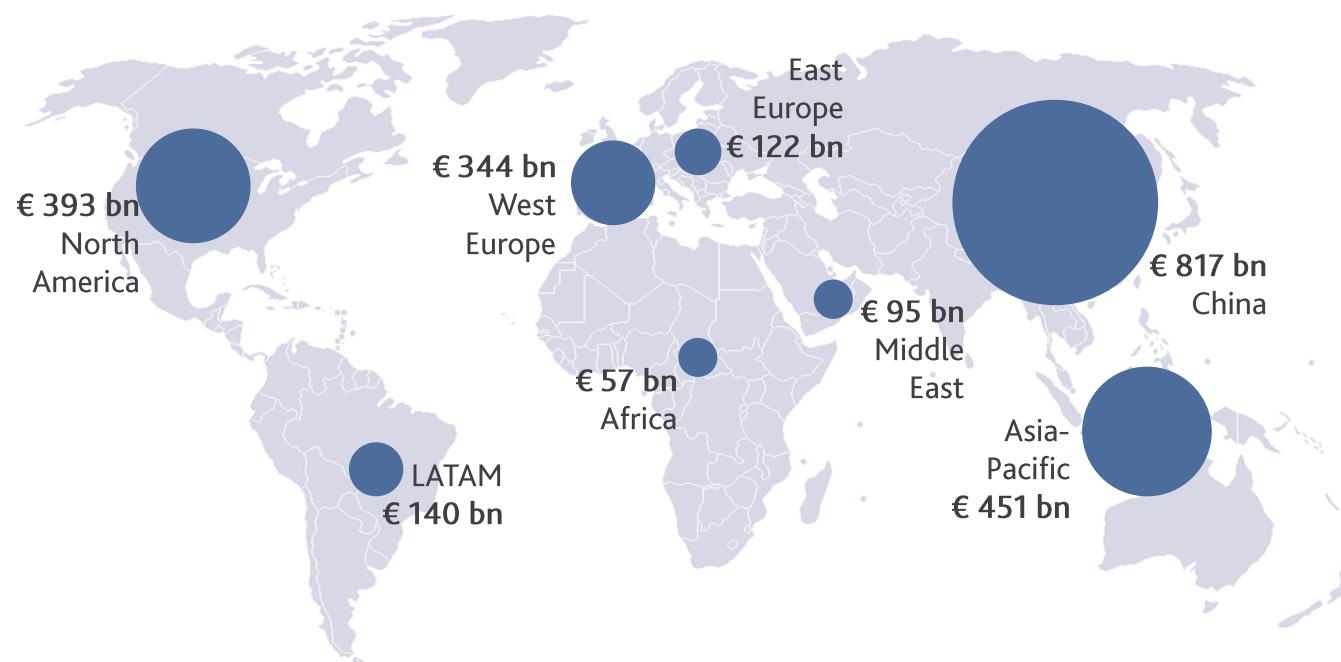
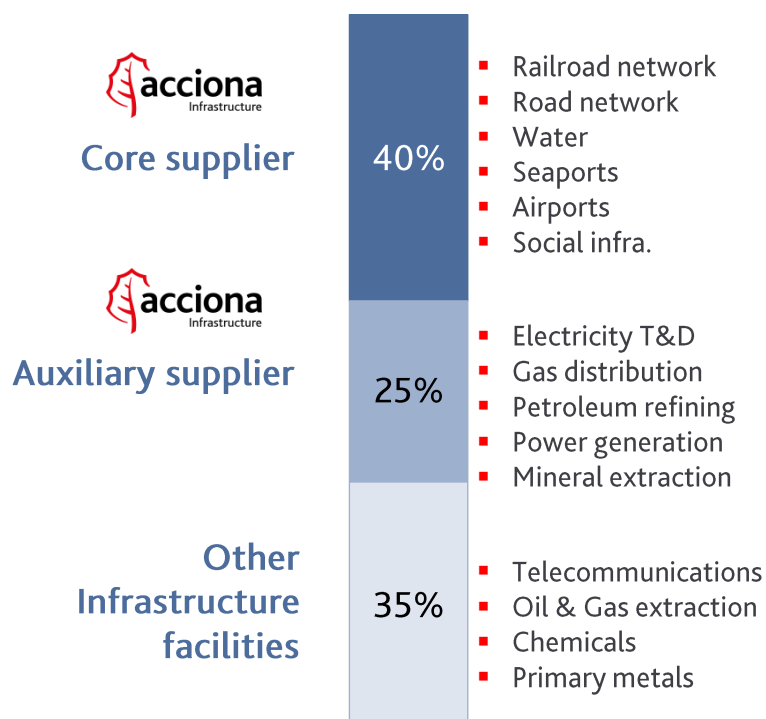


## Total infrastructure capex

Current € 5-6 trillion  
annual CAPEX investment in  
infrastructure

## ACCIONA's addressable market in infrastructure

Average annual investment in ACCIONA Infrastructure core segments  
for the next 10 years



## 2. 2016 Achievements & Trends 2017

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Juan Muro-Lara

Chief Corporate Development & IR Officer

# 13 | 2016 Achievements



## Delivery of financial targets

- EBITDA marginally up despite Spanish power price weakness
- Net debt / EBITDA improvement and well within target range

## Securing profitable growth

- Significant capex ramp-up – partly financed with non-core rotation
- Successful year in competitive Energy auctions and Infrastructure project awards
  - Majority stake in water concession ATLL

## Transformation of Infra division well on track

- Internal reorganisation bearing fruit and new initiatives being introduced
- International Construction business entering a new phase of profitability

## 14 | 2016 Achievements



### Major step in the overhaul of ACCIONA's financing model

- Project debt refinanced with corporate debt transform balance sheet funding model
  - Should lead to structurally lower cost of capital

### Other Businesses performing well

- Marked increase of Transmediterránea's contribution
- Bestinver's Funds significantly outperforming their benchmarks
  - New strategy for Real Estate underway

### Proposed dividend increase reflects solid position & outlook

- ACCIONA has made good strategic progress in 2016
  - Solid financial and strategic position
- Near-term growth pipeline already secure and global "megatrends" give LT visibility
  - Proposed dividend of €2.875 per share, +15%

# 15 | Trends 2017



## → Resuming moderate EBITDA growth – driven by core divisions

- Energy – higher prices and reviewed regulation in Spain and contribution from new International assets
- Infrastructure – consolidation of Construction margins, and growth in Water & Services

## → Gross capital expenditure at similar levels but higher disposal proceeds

- Energy – delivery of pipeline secured in 2016
- Infrastructure – Lower ordinary capex
- Targeted disposal of concession asset and Real Estate properties

## → Ambition to further reduce financial leverage

- Net Debt/EBITDA ratio towards lower part of target range 4.0-4.5x

## → Strategic priorities for 2017

- Delivery of committed Energy projects & securing new growth opportunities
- Consolidate margin turnaround in International construction
- Accelerate Real Estate strategy – reactivate Development & gradual sale of Rental assets
- Further progress in reducing leverage & proactive liability management

### 3. Group financial information

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Carlos Arilla

Group Chief Financial Officer

## 17 | FY 2016 key figures



|                                      | 2016<br>(€m) | % Chg.<br>vs FY 2015 |
|--------------------------------------|--------------|----------------------|
| Revenues                             | 5,977        | -8.7%                |
| EBITDA                               | 1,192        | +1.5%                |
| Ordinary EBT                         | 312          | -5.3%                |
| Total EBT                            | 408          | +28.0%               |
|                                      | 2016<br>(€m) | 2015<br>(€m)         |
| Gross capex                          | 916          | 222                  |
| Net Investment Cashflow <sup>1</sup> | 719          | 167                  |
| Net Financial Debt                   | 5,131        | 5,159                |
| Net Debt / EBITDA                    | 4.31x        | 4.39x                |

<sup>1</sup> Net Investment Cashflow is equivalent to Gross Capex less Divestments and plus or minus Other Investment Cashflows (related to capex payment deferrals)

# 18 | FY 2016 Extraordinary items



## Breakdown of €95m net extraordinary effects at EBT

### Positive effects

+€721m

- Capital gain associated to AWP-Nordex deal → +€657m
- Other positive effects → €64m
  - Capital gain associated to the acquisition of a 37,05% of ATLL to BTG Pactual
  - Unwinding of a provision due to final positive ruling on Trasmediterranea's CNMC fine
  - Debt acquisition at a discount
  - Disposal of Real Estate Rental Assets

### Negative effects

-€626m

(with limited  
impact in cash-  
flow)

- Financial costs related to the cancelation of project finance structures of certain renewable assets → -€301m (mainly due to the unwinding of financial hedges / derivatives)
- Other provisions / impairments → -€325m
  - Impairments mainly in the Real Estate business (land plots), certain international energy assets and a motorway project construction
  - Provision of a client receivable due to the suspension of a work in Brazil
  - Other costs mainly related to legal disputes

# 19 | Group: Capex by division

## Capex breakdown

| (€m)                    | Capex      |            |
|-------------------------|------------|------------|
|                         | Jan-Dec 15 | Jan-Dec 16 |
| Energy                  | 130        | 489        |
| Infrastructure          | 79         | 358        |
| Construction            | 49         | 223        |
| Water                   | 19         | 107        |
| Service                 | 11         | 28         |
| Other Activities        | 13         | 69         |
| Gross capex             | 222        | 916        |
| Divestments             | -51        | -64        |
| Net capex               | 171        | 852        |
| Net Investment cashflow | 167        | 719        |

## Key highlights

- Strong FY2016 capex due to the significant investment in the Energy division during the period...
  - Capacity built in 2016: 246MW of PV in Chile and 93MW of wind in US → in operation
  - Under construction @ December 2016 → 75MW windfarm in India (3MWs already built in 2016)
- ...investment in heavy machinery and facilities for the Föllo Line rail tunnels in Norway, Site C hydroelectric dam in Canada and the Quito Metro in Ecuador...
- ...one-off acquisitions / investments...
  - Acquisition of 37.05% of ATLL from BTG Pactual
  - Acquisition of two vessels by Trasmediterránea
- ...and divestment of certain commercial assets of Real Estate business:
  - 50% stake in a shopping center, plus adjacent office building
  - A hotel in Barcelona

## 20 | Group: Refinancing transactions



ACCIONA has conducted key refinancing transactions aiming to reduce the average cost of debt, optimize cash management and increase flexibility

- ✓ Estimated annualized financial cost savings of ~€75m from 2017 <sup>1</sup>
- ✓ Undrawn credit lines maturity extended

### Syndicated facility increased and Maturity Extended

- €1.8bn 5-year syndicated facility signed in March 2015 increased to €2.2bn. New maturity July 2021
- The facility was divided in two tranches: A) Loan of €360m; B) Credit lines of €1,440m
  - Tranche A now increased by €400m to €760m

### Refinancing of PF structures with corporate debt

- **CSP Spain:** Refinancing of a Project Finance structure with gross debt of €475m - related to three CSP plants in Spain (150MW) - with €400m of corporate debt
- **USD Wind Assets:** Refinancing of four Project Finance structures totaling gross debt of US\$635m - related to four wind projects in Mexico, Chile and US - with a 5-year syndicated loan facility (corporate debt) of US\$550m
- **Spanish Wind and Hydro:** Refinancing of a Project Finance of €965m related to 1,133 MWs of Wind and 177 MWs of Hydro in Spain.
- Average interest cost reduced by ~400bps<sup>1</sup>
- Cash optimization

<sup>1</sup> Based on current financing conditions

# 21 | Group: Debt breakdown by division and nature



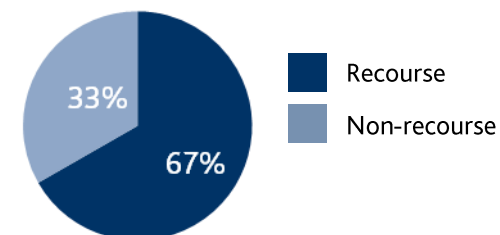
| (€m)                 | 31-Dec-15    | 31-Dec-16     |                   |              |                  |              |
|----------------------|--------------|---------------|-------------------|--------------|------------------|--------------|
|                      | Net debt     | Recourse debt | Non-recourse debt | Gross debt   | Cash + C. Equiv. | Net debt     |
| Energy               | 4,295        | 2,941         | 1,738             | 4,679        | -385             | 4,294        |
| Infrastructure       | 162          | 708           | 352               | 1,060        | -1,076           | -16          |
| Construction         | 136          | 530           | 235               | 765          | -830             | -65          |
| Water                | 17           | 133           | 111               | 243          | -222             | 21           |
| Services             | 9            | 45            | 6                 | 51           | -24              | 27           |
| Other businesses     | 210          | 80            | 163               | 243          | -129             | 114          |
| Corporate            | 492          | 789           | 0                 | 789          | -50              | 739          |
| <b>Total</b>         | <b>5,159</b> | <b>4,517</b>  | <b>2,254</b>      | <b>6,771</b> | <b>-1,640</b>    | <b>5,131</b> |
| Average cost of debt | 5.49%        |               |                   |              |                  | 4.74%        |
| Net debt / EBITDA    | 4.39x        |               |                   |              |                  | 4.31x        |



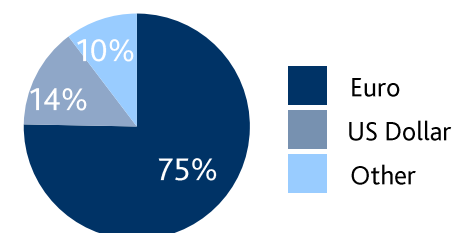
Average cost of debt down 75 bps since December 2015

Net Debt /EBITDA ratio improvement

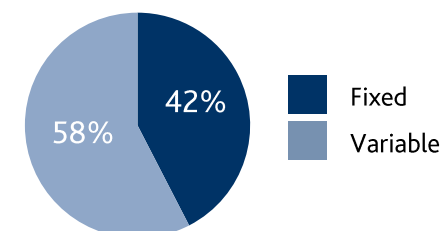
Gross debt - Nature



Gross debt - Currency



Gross debt - Interest rate



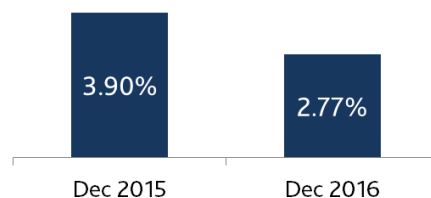
## 22 | Group: Recourse debt & liquidity



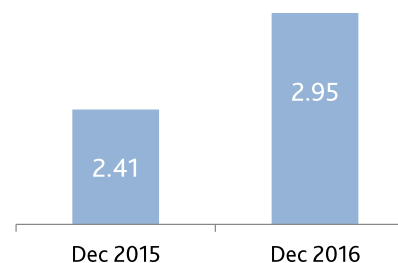
### Debt with recourse: €4,517m

| Debt with recourse (€m)          | 31-Dec-16        |
|----------------------------------|------------------|
| Bank debt                        | 3,466            |
| Commercial paper programme       | 211              |
| Bonds                            | 538              |
| Convertible bond                 | 101              |
| Other (ECAs, Supranationals)     | 201              |
| Capital markets                  | 1,051            |
| <b>Total debt with recourse</b>  | <b>4,517</b>     |
| <b>Liquidity (€m)</b>            | <b>31-Dec-16</b> |
| Cash                             | 1,640            |
| Available committed credit lines | 1,387            |
| <b>Total liquidity</b>           | <b>3,027</b>     |

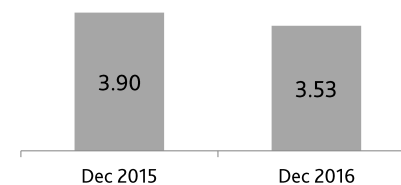
Average cost of debt



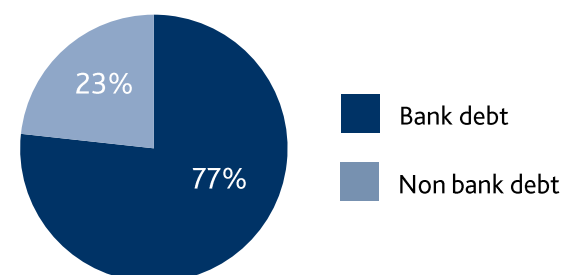
Average maturity (years)



Averg. matur. Undrawn credit lines (years)



Bank debt vs. capital markets

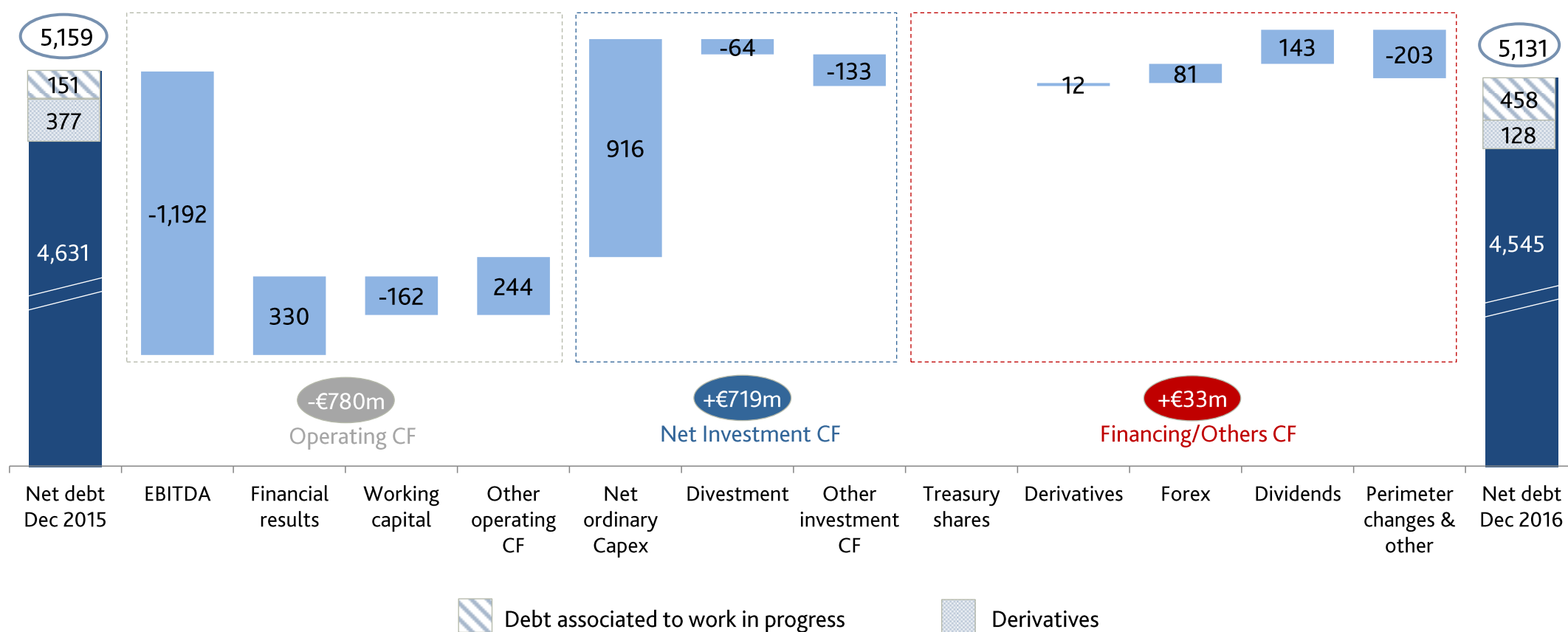


Project debt cancellation / refinancing and partial buyback of convertible bond: ~€2.2bn

Liquidity protected due to active management in the context of the refinancing transactions

# 23 | Group: Net debt evolution

## Net debt reconciliation FY 2016 (€m)



## 4. Energy

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# 25 | Energy: Key figures



## Key figures

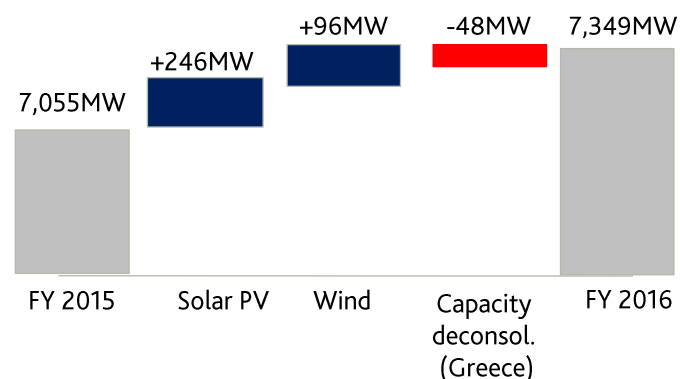
| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 2,719      | 1,796      | -923 | -33.9%   |
| EBITDA         | 897        | 740        | -157 | -17.5%   |
| Margin (%)     | 33.0%      | 41.2%      |      |          |

- Main drivers: AWP deconsolidated as of 1<sup>st</sup> April 2016 and low pool prices in Spain

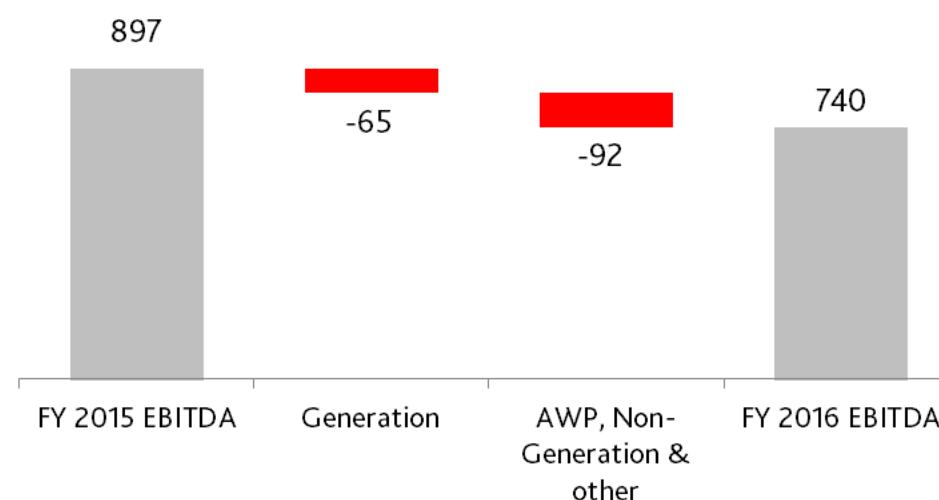
## Capacity

- 294MW added in the last twelve months takes consolidated capacity to over 7.3GW

### Consolidated capacity variation



## EBITDA evolution (€m)



## Production

- Spain: Lower wind Load Factor compared with 2015
- International: Load factor in line with 2015 but growth comes from new capacity added

| Consolidated TWh   | Jan-Dec 16   | Chg. (%) vs. Jan-Dec 15 |
|--------------------|--------------|-------------------------|
| Wind Spain         | 7.11         | -1.5%                   |
| Wind International | 6.87         | 3.8%                    |
| Hydro              | 2.20         | 0.0%                    |
| Solar and other    | 1.17         | 0.5%                    |
| <b>TOTAL</b>       | <b>17.35</b> | <b>0.9%</b>             |

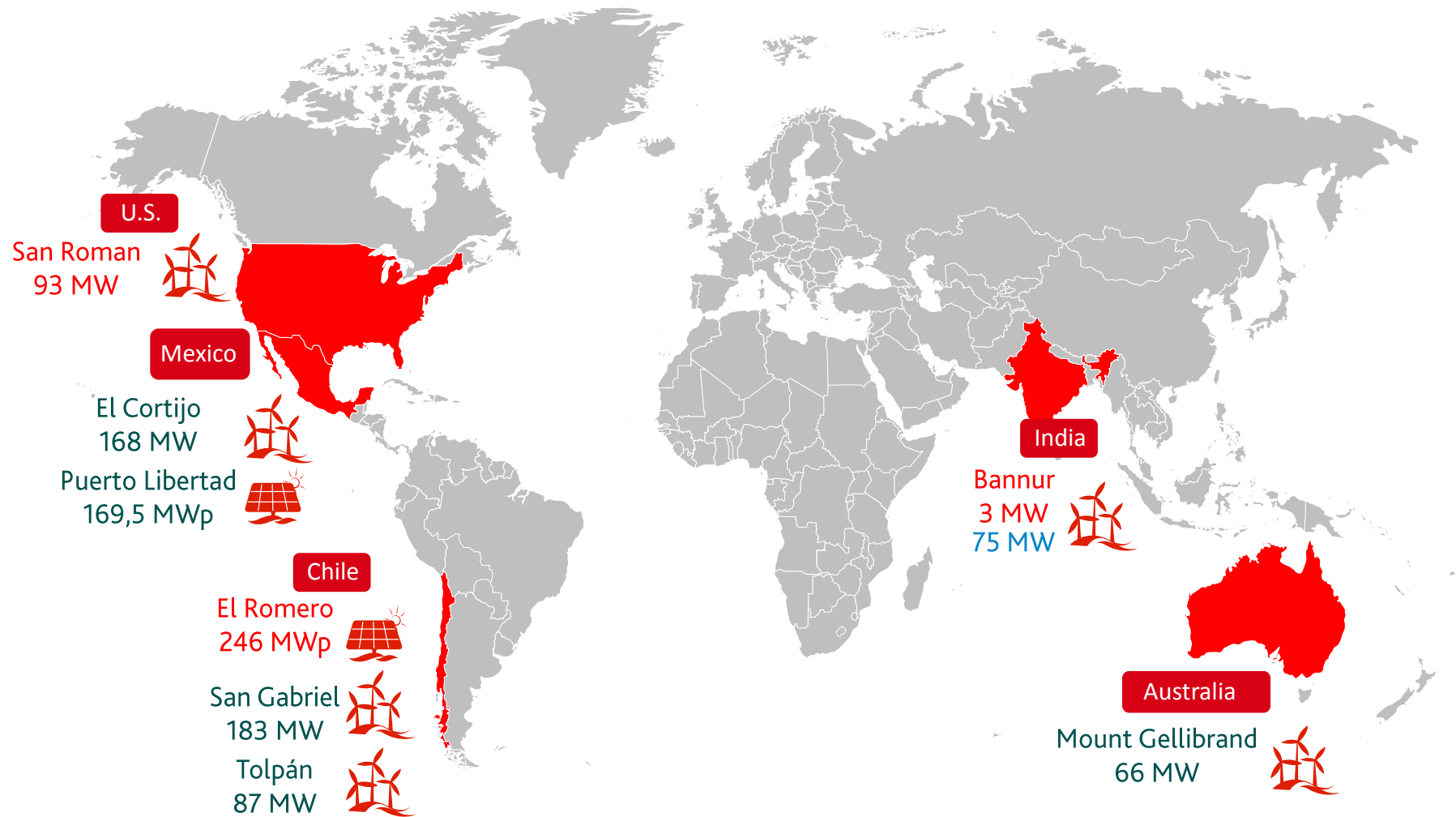
## 26 | Energy: FY 2016 installations, WIP and growth



■ MW installed in 2016

■ MW under construction

■ MW awarded during 2016



## 27 | Energy: Strategy

Always maximizing  
operating efficiency

- O&M cost reduction (continuing efforts)
- Increasing availability (marginal)
- Power marketing: diversification of products and markets reducing/hedging risk
- Corporate PPA's as a plus

Innovation & continuous  
improvements

- New prediction tools (big data)
- Life extension program (material science & big data)
- Advanced PV (control and drones)
- Monitoring (full)
- AE Ready for storage
- Lean techniques in construction

Always growing profitably

- Focus on growth (market analysis and indicators)
- Selective markets
- Always the Big Five (US, Mexico, Chile, Australia and India)...
- ... complemented with other opportunities as long as profitable
- Growing fast in solar PV

## 5. Infrastructure

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Luis Castilla

CEO ACCIONA Infrastructure

# 29 | Infrastructure: Key highlights



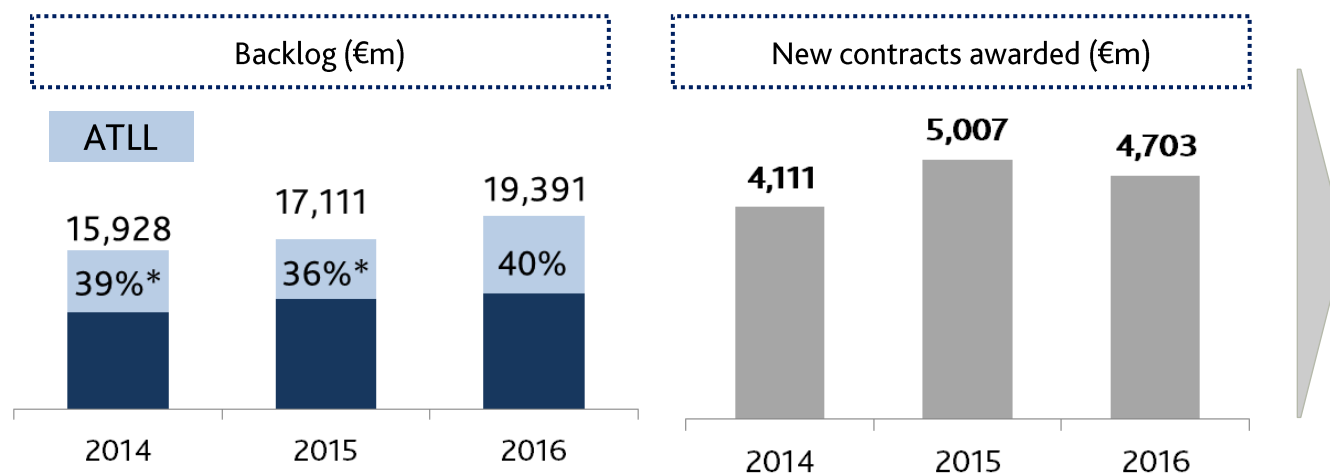
## Key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 3,306      | 3,611      | 305  | 9.2%     |
| EBITDA         | 167        | 321        | 153  | 91.8%    |
| Margin (%)     | 5.1%       | 8.9%       |      |          |
| EBT            | 90         | 122        | 32   | 35.9%    |
| Margin (%)     | 2.7%       | 3.4%       |      |          |

## 2016 highlights

- **Improved revenues and margin** as a result of:
  - Good performance of most relevant international projects: Quito Metro (Ecuador), Föllo Line Tunnel (Norway), Site-C Dam (Canada), Desalination plants (Qatar)
  - Continuous and rigorous risk-control during the entire life cycle of the contract
  - Consolidation of ATLL majority stake

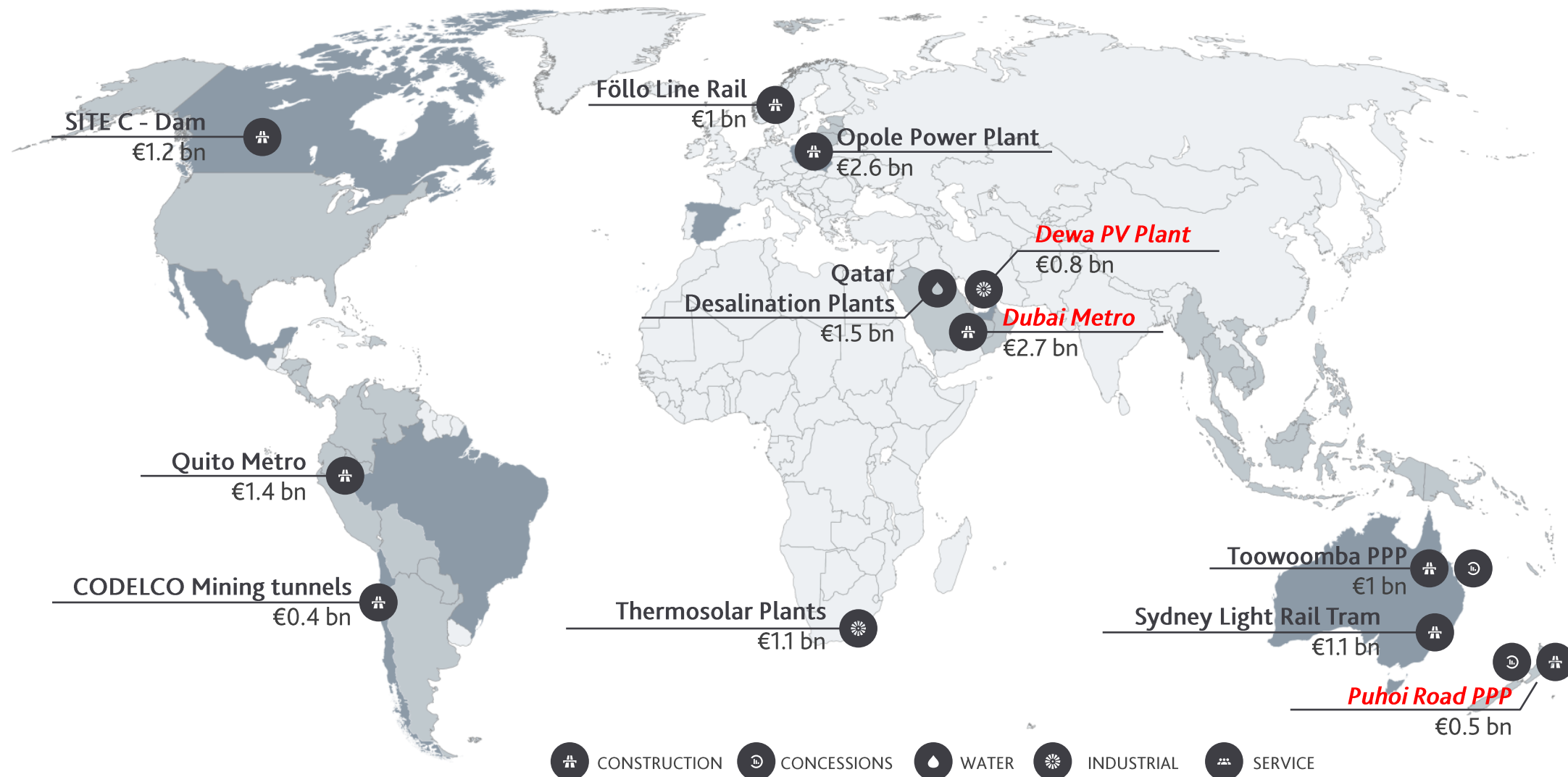
## Contracts awarded & Backlog



- **Positive outlook driven by:**
  - New contracts awarded in line with the recent high performing three years
  - Increasing international backlog
  - Promising start of commercial activity in 2017 (e.g. Mexico Airport)

\* Proforma. ATLL was equity accounted

# 30 | Infrastructure: Key contracts 2016



## Recently awarded contracts

Note: contract value refers to the total amount of the project, not Acciona's share

# 31 | Construction<sup>1</sup>: Key figures

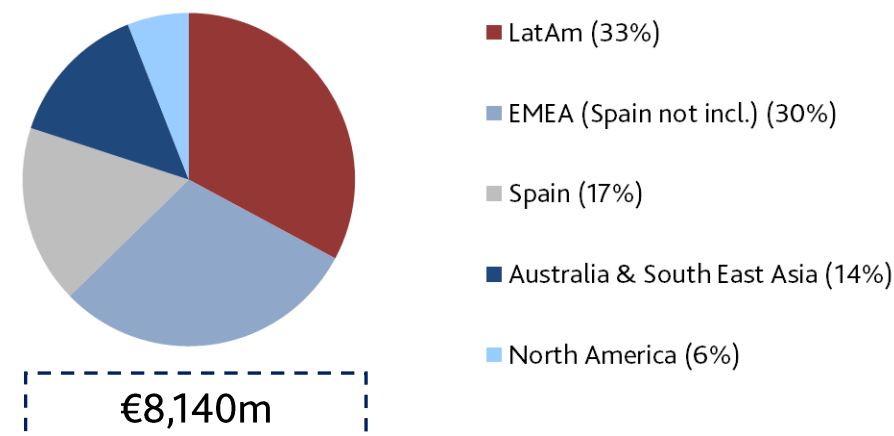
## Key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 2,171      | 2,267      | 96   | 4.4%     |
| EBITDA         | 102        | 174        | 72   | 70.5%    |
| Margin (%)     | 4.7%       | 7.7%       |      |          |

## Construction: Key highlights

- Constrained market in Spain compensated by international growth in LatAm, Europe and Asia-Pacific
- EBITDA margin increase due to efficiency improvements in international contracts
- Quality of international backlog recently awarded

## Construction & Industrial backlog



## Industrial: Key highlights

- Revenues and margins improved with the ramp-up of new projects in South Africa and Mexico
- Scaling-up of project pipeline through successful business relationships with key developers
- Significant contracts awarded in 2016:
  - EAU: Dewa PV plant EPC (1,000MW<sub>p</sub>)
  - Mexico: Escalona Hydro EPC & Transmission Line El Cortijo

<sup>1</sup>Including Construction, Concession and Industrial

## 32 | Water and Services: Key figures

### Water: Key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 451        | 708        | 258  | 57.2%    |
| EBITDA         | 35         | 119        | 84   | 243.6%   |
| Margin (%)     | 7.7%       | 16.8%      |      |          |

### Water: Key highlights

- Higher contribution of new sea water reverse osmosis (SWRO) contracts in Qatar and consolidation of ATLL
- New EPC contract in Philippines contributing to consolidate our presence in Southeast Asia
- 56% of revenues from International markets
- Increased weight of revenues from recurrent Operations (55% of total revenues)
- EMEA (incl. Spain) represents 92% of the total backlog that stands at €10,469m

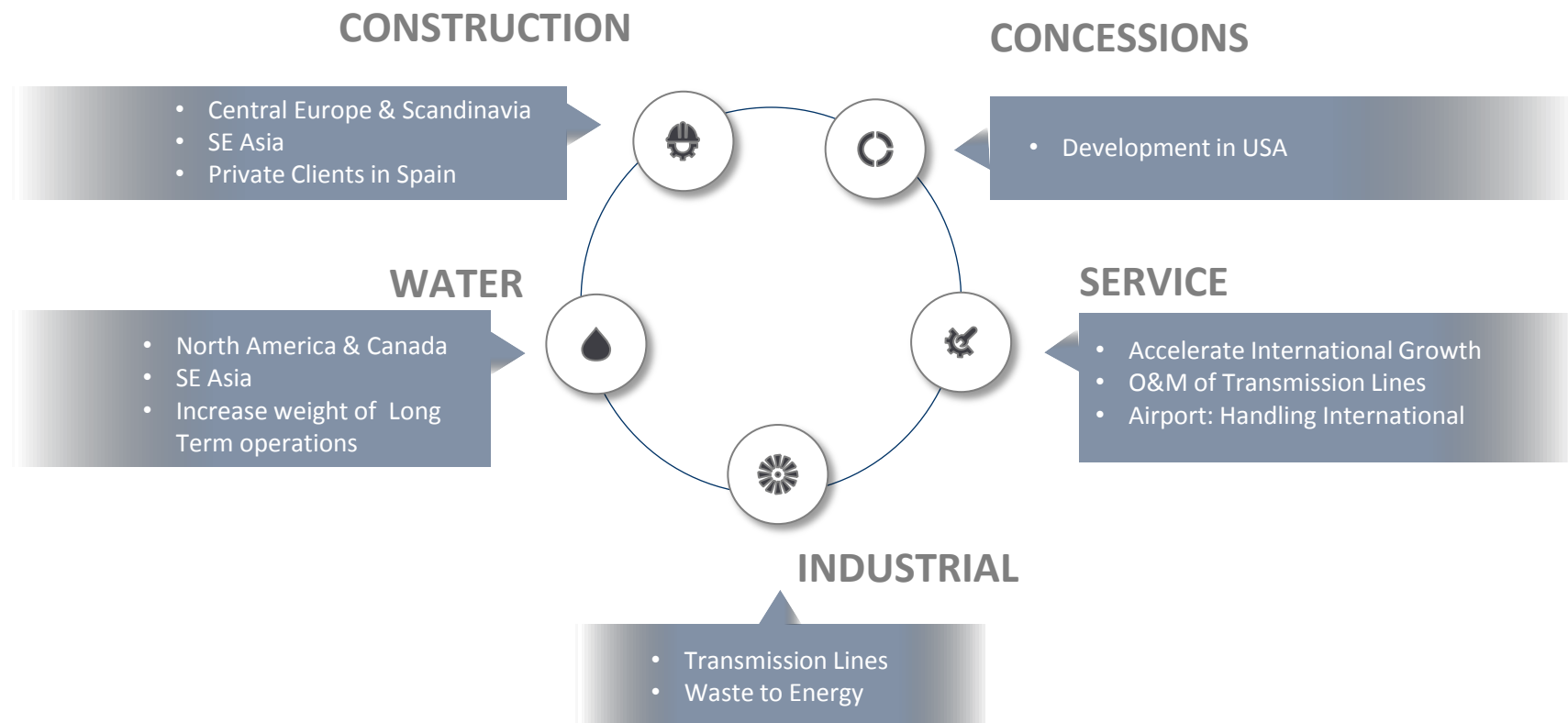
### Service: key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 716        | 677        | -39  | -5.5%    |
| EBITDA         | 31         | 28         | -3   | -9.0%    |
| Margin (%)     | 4.3%       | 4.1%       |      |          |

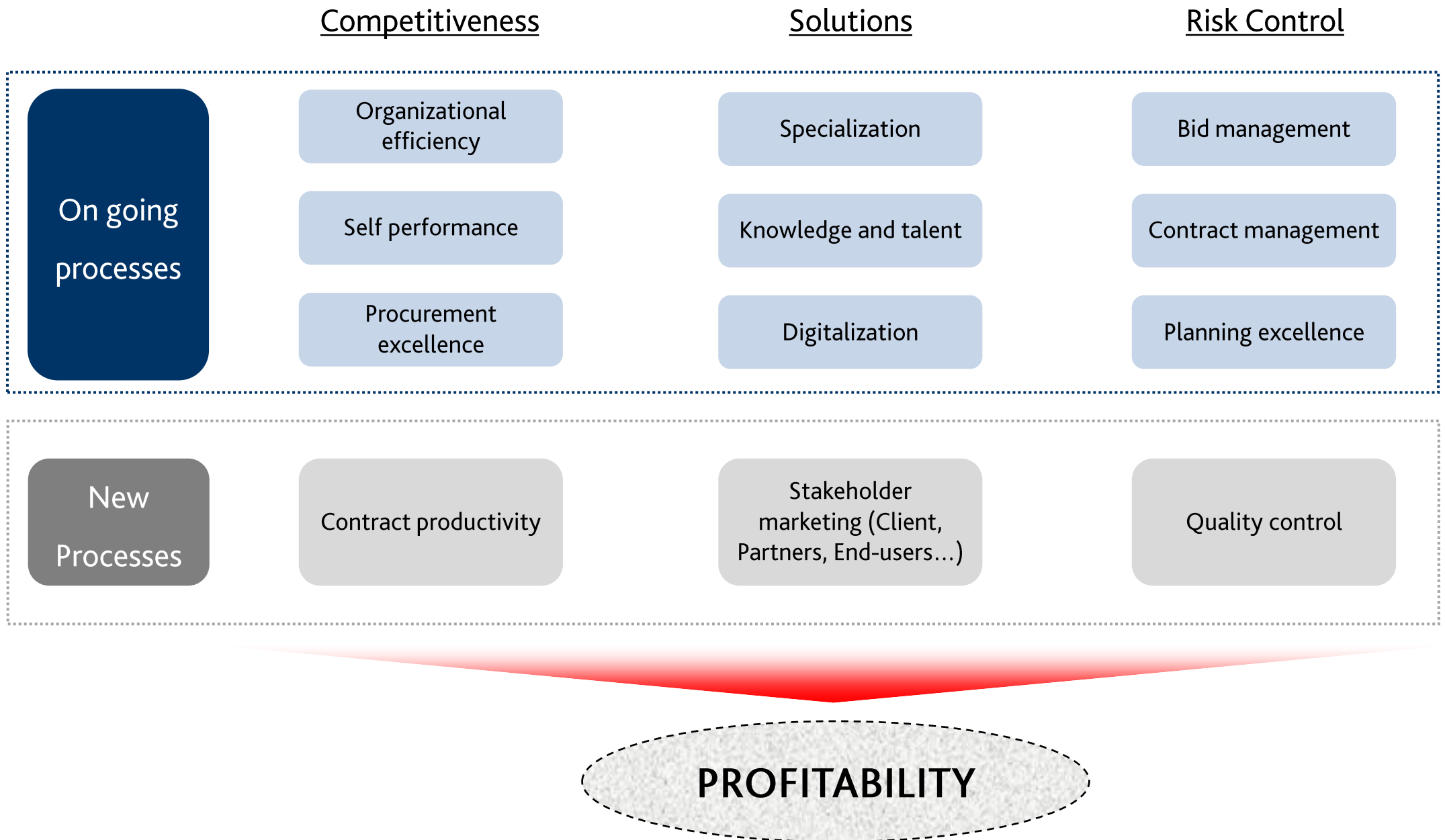
### Services: Key highlights

- Revenues and margin resilience despite adverse contextual conditions in some businesses such as Airports and Forwarding
- Internationalization of core businesses
- Significant contracts awarded in 2016:
  - Facility: Spanish Railway Services (RENFE) and Mexican Audi factory
  - Waste management: Madrid
  - Airports: Düsseldorf and Santiago de Chile

# 33 | Infrastructure: 2017 New business priorities



## 34 | Infrastructure: Internal transformation



## 6. Other activities

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Juan Muro-Lara

Chief Corporate Development & IR Officer

## 36 | Other activities

### Key figures

| (Million Euro)    | Jan-Dec 15   | Jan-Dec 16   | Chg. | Chg. (%) |
|-------------------|--------------|--------------|------|----------|
| Revenues          | 613          | 668          | 55   | 8.9%     |
| EBITDA            | 113          | 131          | 18   | 16.2%    |
| <i>Margin (%)</i> | <i>18.4%</i> | <i>19.6%</i> |      |          |

### Key highlights

- Revenues have grown at 8.9% with an material increase in Real Estate contribution
- EBITDA has increased to 16.2% due to the better performance of Transmediterranea and Real Estate

### Revenues Breakdown

| (Million Euro)   | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|------------------|------------|------------|------|----------|
| Trasmediterránea | 424        | 431        | 7    | 1.6%     |
| Real Estate      | 51         | 105        | 54   | 104.8%   |
| Bestinver        | 91         | 85         | -6   | -6.7%    |
| Corp. & other    | 47         | 48         | 0    | 1.0%     |
| Revenues         | 613        | 668        | 55   | 8.9%     |

### EBITDA Breakdown

| (Million Euro)   | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|------------------|------------|------------|------|----------|
| Trasmediterránea | 41         | 61         | 20   | 48.5%    |
| Real Estate      | 6          | 14         | 8    | 122.1%   |
| Bestinver        | 67         | 59         | -8   | -11.8%   |
| Corp. & other    | -1         | -3         | -1   | n.m.     |
| EBITDA           | 113        | 131        | 18   | 16.2%    |

## Key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 424        | 431        | 7    | 1.6%     |
| EBITDA         | 41         | 61         | 20   | 48.5%    |
| Margin (%)     | 9.6%       | 14.1%      |      |          |

|                             | Jan-Dec 15 | Jan-Dec 16 | Chg. (%) |
|-----------------------------|------------|------------|----------|
| Passengers served           | 2,451,323  | 2,508,535  | 2.3%     |
| Cargo handled (lane metres) | 5,651,087  | 5,780,966  | 2.3%     |
| Vehicles                    | 544,999    | 575,991    | 5.7%     |

## Key highlights

- Trasmediterránea improved its EBITDA 48.5% up to €61m even though average prices have decreased
- Growth mainly driven by:
  - Efficiency gains
  - Increase in cargo volumes, passengers and vehicles
  - Reduction in fuel costs
- Net financial debt of €31m as of December 2016
- New process in place to reduce costs

Successfully continues to improve results

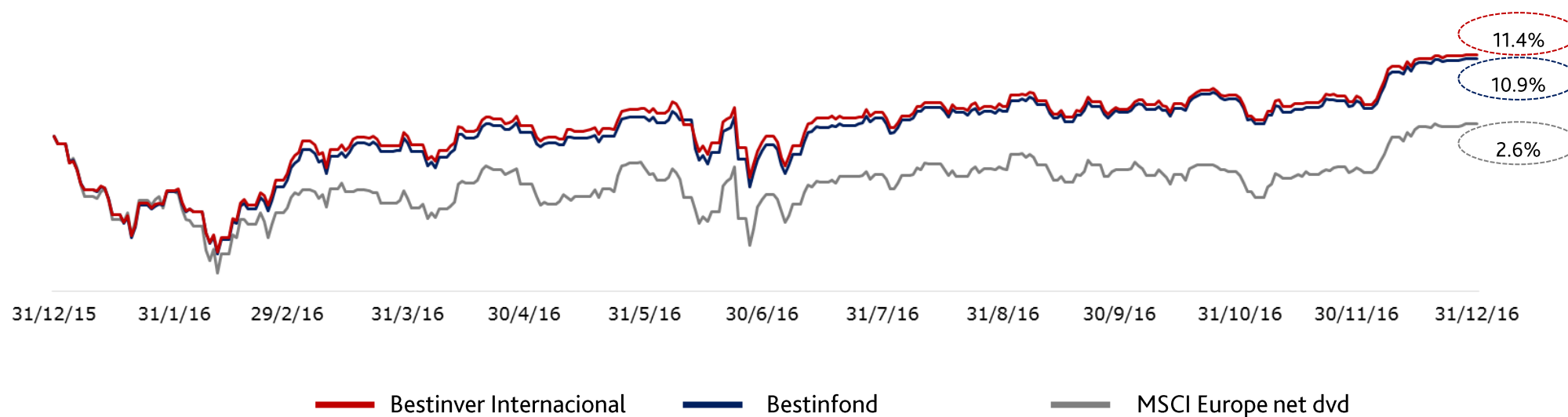
## Key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 91         | 85         | -6   | -6.7%    |
| EBITDA         | 67         | 59         | -8   | -11.8%   |
| Margin (%)     | 73.5%      | 69.4%      |      |          |

## Key highlights

- 11.4% and 10.9% performance of Bestinver Internacional and Bestinfond, respectively (vs benchmark +2.6%)
- Fund NAVs are currently at historic high levels with a potential upside of 40%
- Assets Under Management 5,222 as of Dec 2016

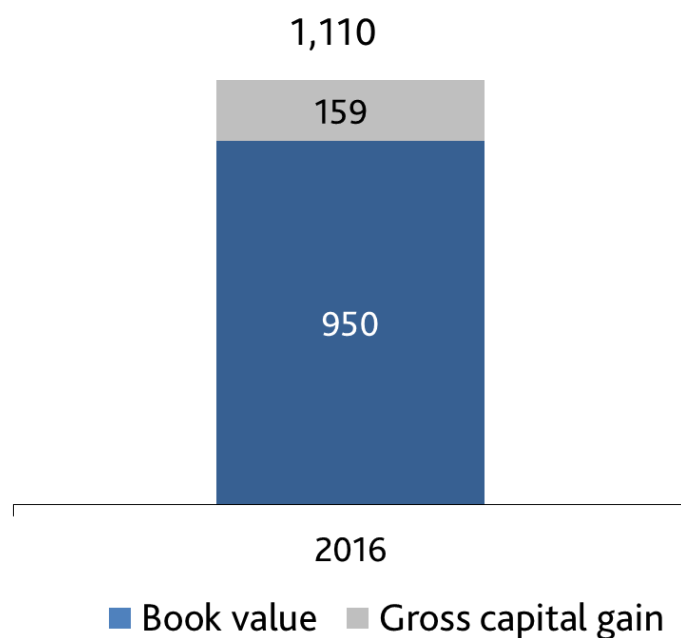
## Performance 2016



## Key figures

| (Million Euro) | Jan-Dec 15 | Jan-Dec 16 | Chg. | Chg. (%) |
|----------------|------------|------------|------|----------|
| Revenues       | 51         | 105        | 54   | 104.8%   |
| EBITDA         | 6          | 14         | 8    | 122.1%   |
| Margin (%)     | 12.4%      | 13.4%      |      |          |

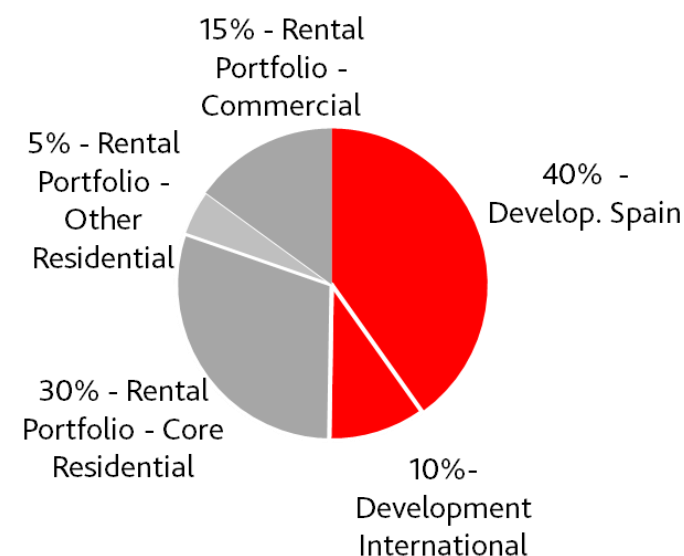
## GAV 2016 Breakdown



## Key highlights

- EBITDA more than doubles reaching €14m in FY2016 due to the partial delivery of a real estate development project in Mexico
- Disposal of two hotels as well as a Shopping Mall and adjacent office building during 2016 and early Jan 2017
  - Total value €95m (premium to NAV > 30%)

## By asset type



## 40 | Real Estate – New strategy well underway



ACCIONA has carried out a strategic review of its Real Estate business to maximize its value and leverage on current property cycle

- ACCIONA is no longer pursuing the IPO of part of its portfolio, as previously announced

### New strategy along two main axes

1

- **Reactivation of residential development activity** – Spain and International (Mexico & Poland)
  - Traditional competency of ACCIONA and consistent with its greenfield return expectations
  - Opportunity to crystallize value of its mature land bank
  - Attractive underlying market dynamics and return on capital employed

2

- **Rental portfolio value optimization** – c. 55% of GAV
  - Premium residential portfolio – potential contribution /combination to create a specialist SOCIMI of major size
  - Commercial assets – gradual rotation of individual rental properties to fund property development activity and Group debt reduction

## 7. 2017 Outlook

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Juan Muro-Lara

Chief Corporate Development & IR Officer

## Moderate EBITDA growth driven by Energy and Infrastructure

Group EBITDA 2017E



Mid-single digit growth

Gross capex



~€900m → ~60% Energy

Net Investment Cashflow<sup>1</sup>



~€650m

NFD / EBITDA



Towards lower part of ~4.0-4.5x range

<sup>1</sup> Net Investment Cashflow is equivalent to Gross Capex less Divestments and plus or minus Other Investment Cashflows (related to capex payment deferrals)

## 8. Q&A session

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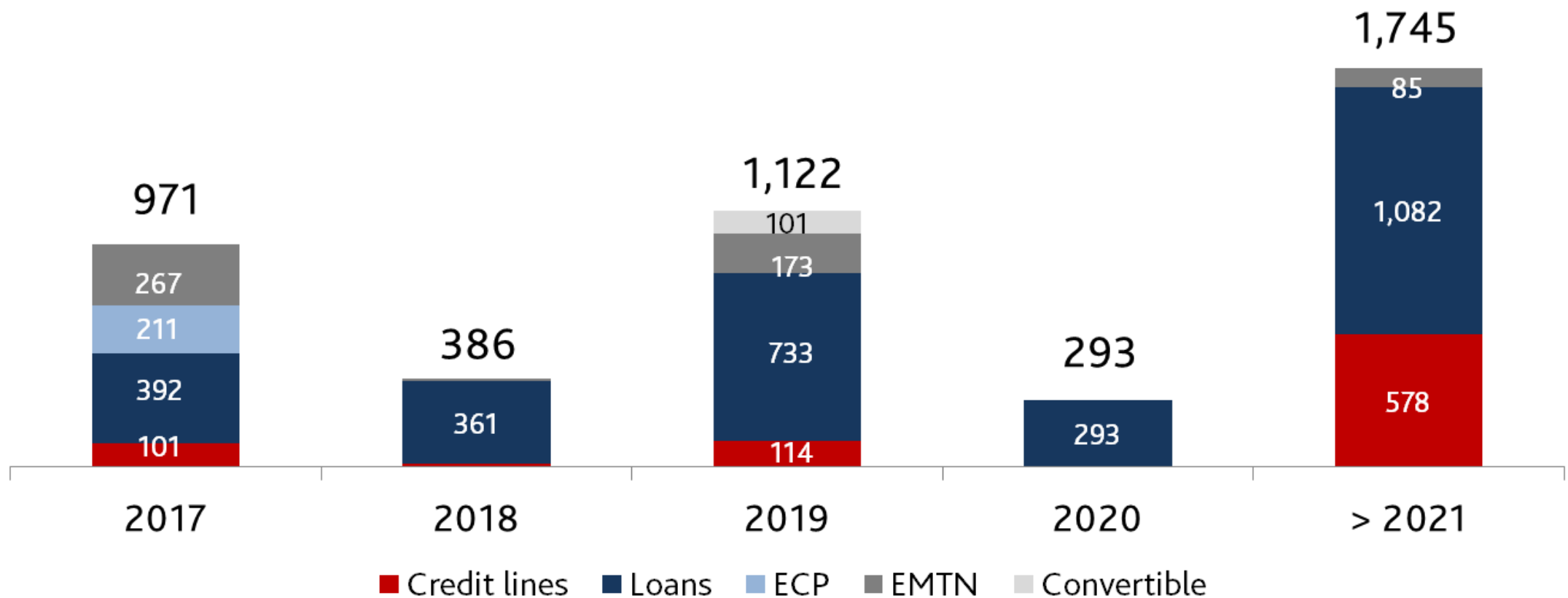
# Appendix

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# 45 | Group: Recourse debt & liquidity



## Maturity profile of debt with recourse (€4,517m)

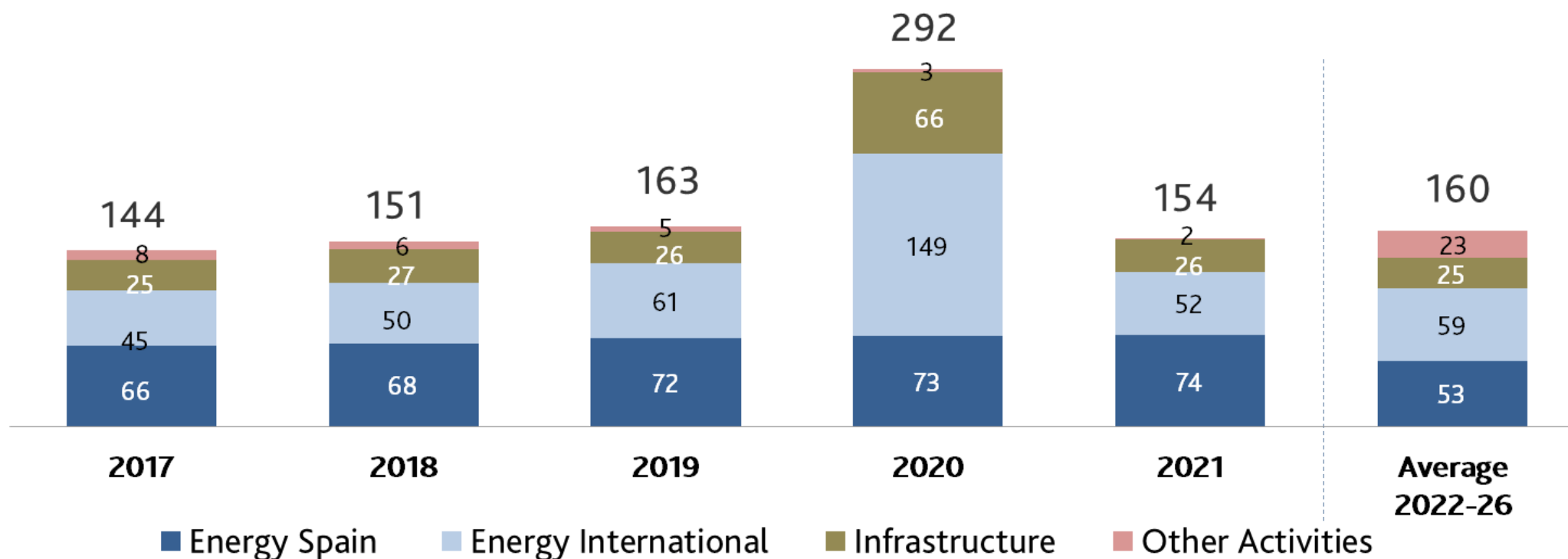


Proactively monitoring opportunities in the capital markets post-refinancing transactions  
(e.g. €150m Green Schuldschein issued in Oct 2016)

# 46 | Group: Non-recourse debt amortization schedule



## Principal repayment schedule 2017-2026 (€m)



Structural subordination increasingly marginal for ACCIONA

## 47 | Energy: Installed capacity



| MW                   | Installed MW |              |              |              |
|----------------------|--------------|--------------|--------------|--------------|
|                      | Total        | Consolidated | Eq accounted | Net          |
| Spain                | 5,950        | 4,673        | 619          | 5,279        |
| Wind                 | 4,747        | 3,470        | 619          | 4,079        |
| Hydro                | 888          | 888          | 0            | 888          |
| Solar Thermoelectric | 250          | 250          | 0            | 250          |
| Solar PV             | 3            | 3            | 0            | 3            |
| Biomass              | 61           | 61           | 0            | 59           |
| Internacional        | 2,963        | 2,677        | 78           | 1,865        |
| Wind                 | 2,512        | 2,272        | 48           | 1,524        |
| Solar Thermoelectric | 64           | 64           | 0            | 43           |
| Solar PV             | 386          | 341          | 30           | 298          |
| <b>Total</b>         | <b>8,913</b> | <b>7,349</b> | <b>697</b>   | <b>7,143</b> |



# 48 | Energy: Equity-accounted generation capacity



## Detail of capacity accounted under the equity method

|                               | FY 2016 (proportional figures) |              |           |            |             |
|-------------------------------|--------------------------------|--------------|-----------|------------|-------------|
| 31-Dec-16                     | MW                             | GWh          | EBITDA    | NFD        | Average COD |
| Wind Spain                    | 619                            | 1,322        | 45        | 212        | 2005        |
| Wind International            | 48                             | 116          | 6         | 6          | 2005        |
| Australia                     | 32                             | 78           | 3         | 3          | 2005        |
| Hungary                       | 12                             | 24           | 2         | 3          | 2006        |
| USA                           | 4                              | 14           | 0         | 0          | 2003        |
| Solar PV                      | 30                             | 60           | 21        | 75         | 2008        |
| <b>Total equity accounted</b> | <b>697</b>                     | <b>1,497</b> | <b>72</b> | <b>294</b> |             |

Note: Average COD weighted per MW

## 49 | Energy: FY 2016 installations and WIP



## MW installed in 2016

| Tecnology | Country     | Asset name   | MW   | Installation date | Details                                                                                                                                                                    |
|-----------|-------------|--------------|------|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Solar PV  | Chile       | Romero Solar | 246* | Q4 2016           | Biggest PV plant in Latin America<br>Will contribute to cover part of the 600GWh renewable supply contract from Jan 2018 onward and the supply contract signed with Google |
| Wind      | USA (Texas) | San Roman    | 93   | Q4 2016           | 12 year financial hedge<br>+<br>Production Tax Credit (PTC)                                                                                                                |
| Wind      | India       | Bannur       | 3    | Q4 2016           | Feed-in tariff + GBI (Generation Based Incentive)                                                                                                                          |
| Total     |             |              | 342  |                   |                                                                                                                                                                            |

## Under construction MW

| Technology | Country | Asset name | Project MW | Expected COD | Details                                           |
|------------|---------|------------|------------|--------------|---------------------------------------------------|
| Wind       | India   | Bannur     | 75         | Q2 2017      | Feed-in tariff + GBI (Generation Based Incentive) |
| Total      |         |            | 75         |              |                                                   |

\* Peak capacity

# 50 | Energy: Growth visibility



## New Capacity Awarded/ Approved during 2016

| Asset           | Country   | Technology | MWs (ANA)    | Award Date | Start of Construction | CoD     |
|-----------------|-----------|------------|--------------|------------|-----------------------|---------|
| El Cortijo      | Mexico    | Wind       | 168.0        | Mar-16     | Q1 2017               | Q3 2018 |
| San Gabriel     | Chile     | Wind       | 183.0        | Sep-16     | Q3 2017               | Q1 2019 |
| Tolpan          | Chile     | Wind       | 87.0         | Sep-16     | Q4 2019               | Q4 2021 |
| Mont Gellibrand | Australia | Wind       | 66.0         | Jun-16     | Q1 2017               | Q2 2018 |
| Puerto Libertad | Mexico    | PV         | 169.5 *      | Sep-16     | Q2 2017               | Q2 2019 |
| <b>TOTAL</b>    |           |            | <b>673.5</b> |            |                       |         |

\* ACCIONA owns 50% of a total project of 339 MWp

- During 2016 ACCIONA has secured significant profitable growth for the next three years in recent public and private competitive tenders at attractive return margins
  - Committed projects amount to close to 700 MWs
  - Representing Capex of approximately €850m (including 50% of Puerto Libertad that will be Equity Accounted)
  - Construction mainly in 2017- 2019 period

# 51 | Energy: Wind drivers by country



## Wind prices (€/MWh) and Load factors (%)

|  |                       | FY 2016           |        | FY 2015           |        | Chg. (%)          |
|--|-----------------------|-------------------|--------|-------------------|--------|-------------------|
|  |                       | Av. price (€/MWh) | LF (%) | Av. price (€/MWh) | LF (%) | Av. price (€/MWh) |
|  | Spain Average         | 61.2              | 23.7%  | 66.2              | 24.5%  | -7.5%             |
|  | Spain - Regulated     | 74.4              |        | 77.9              |        |                   |
|  | Spain - Not regulated | 35.6 <sup>*</sup> |        | 45.3              |        |                   |
|  | Canada                | 54.8 <sup>*</sup> | 28.9%  | 58.2              | 30.1%  | -5.8%             |
|  | USA                   | 30.5              | 36.5%  | 50.2              | 35.0%  | -39.3%            |
|  | India <sup>**</sup>   | 52.7              | 30.4%  | 53.8              | 27.8%  | -2.1%             |
|  | Mexico                | 67.5              | 44.9%  | 65.6              | 46.3%  | 2.9%              |
|  | Costa Rica            | 78.2              | 58.4%  | 77.7              | 69.9%  | 0.6%              |
|  | Australia             | 68.2              | 36.1%  | 71.4              | 36.0%  | -4.5%             |
|  | Greece                | 84.5              | 33.4%  | 84.5              | 24.5%  | 0.0%              |
|  | Poland                | 65.2              | 21.3%  | 83.1              | 27.5%  | -21.5%            |
|  | Croatia               | 105.6             | 31.8%  | 105.0             | 28.4%  | 0.5%              |
|  | Portugal              | 101.1             | 28.5%  | 101.6             | 27.4%  | -0.5%             |
|  | Hungary               | 0.0               | 22.9%  | 111.2             | 22.9%  | -100.0%           |
|  | Italy                 | 145.7             | 19.9%  | 143.9             | 16.1%  | 1.3%              |
|  | Chile                 | 98.0              | 24.1%  | 94.4              | 28.2%  | 3.8%              |
|  | South Africa          | 68.3              | 26.1%  | 75.1              | 27.7%  | -9.1%             |

Note: Prices for consolidated MWs

\* Prices include regulatory incentive and any adjustments due to the application of the banding mechanism

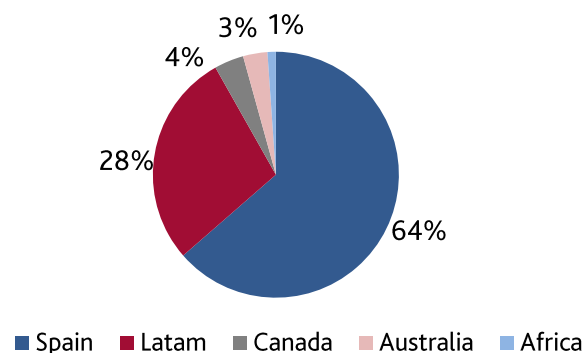
\*\*303MW located in the US additionally receive a "normalized" PTC of \$23/MWh

# 52 | Infrastructure: Concessions

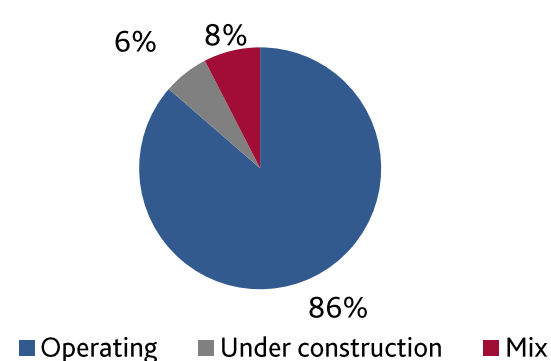


|                                    | Road | Rail | Canal | Port | Hospital | Water | TOTAL |
|------------------------------------|------|------|-------|------|----------|-------|-------|
| # of concessions                   | 14   | 2    | 1     | 1    | 6        | 57    | 81    |
| Proportional EBITDA FY 2016 (€m)   | 69   | 3    | 4     | 0    | 24       | 140   | 235   |
| Consolidated EBITDA FY 2016 (€m)   | 45   | 0    | 0     | 0    | 13       | 106   | 158   |
| Average life (yrs)                 | 33   | 29   | 30    | 30   | 28       | 25    | 57    |
| Average consumed life (yrs)        | 9    | 5    | 10    | 11   | 7        | 10    | 19    |
| Invested capital <sup>1</sup> (€m) | 948  | 57   | 76    | 18   | 265      | 474   | 1,852 |

## By region



## By degree of construction



|              | Equity     | NFD              |
|--------------|------------|------------------|
| Infra.       | 494        | 883 <sup>2</sup> |
| Water        | 200        | 274 <sup>3</sup> |
| <b>Total</b> | <b>695</b> | <b>1,157</b>     |

Note: For construction concessions EBITDA and invested capital include -€6m and €15m from holdings respectively. Lives are weighted by BV excluding holdings

<sup>1</sup> Invested capital: Capital contributed by banks, shareholders and others finance providers

<sup>2</sup> Debt figure includes net debt from concessions held for sale (€151m) and those accounted by the equity method (€564m)

<sup>3</sup> Debt figure includes net debt from water concessions accounted by the equity method (€128m)



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## FY 2016 January-December Results presentation

1<sup>st</sup> March 2017